



Bundesministerium
für Wirtschaft
und Technologie

Europapolitik

Evaluation of German Participation in Twinning-Projects

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Aim of the evaluation




How good
are our
projects?

...effective
(Do we
achieve the
mandatory
results?)



do they have
to be more...

...sustainable
(Are the effects
of endurance?)



Are our
twinning
enough ...

...relevant
(Are we
doing the
right thing?)

...impacts
(Which effects do we
achieve?)



Methodology

- Sample of 25 Projects ...
 - ... with Germany as lead partner
 - ... from the sectors: Finance, Justice, Home Affairs, Food and Agriculture, Environment and Economy
 - ... in: Bulgaria, Croatia, Poland, Romania and Serbia
- Considering final reports and approx. 100 individual interviews



German contribution
(PL / RTA)



Beneficiary
(PL / Counterpart)

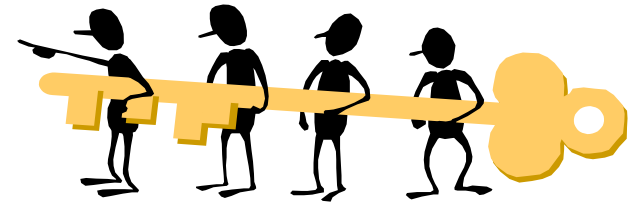


Financier
(CFCU / PAO)



Preliminary results

- A majority of the sample are „over-achievers“
- 2/3 of projects rated “very good” by the recipients
- **Key factors for success?**
 - Quality of experts;
 - Relevance and political support;
 - Developing and strengthening capacities;
 - Continuity in the partnership;
 - Flexible Management for tailor-made solutions.





Conclusions / recommendations

- Complement expert's skills with ...
 - ... capacity development tools,
 - ... intercultural competence,
 - ... project management.
- Establish continuity for the conclusive treatment of challenges
- Maintain flexibility for the application of the instrument





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Thank you very much for your attention!



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